

Transforming health and care systems in the South East for future sustainability

Speaker profiles

Chair's Welcome, aims for the day and context setting

Lawrence Goldberg

South East Clinical Senate Chair

Lawrence was appointed consultant nephrologist at Brighton and Sussex University Hospitals in 2000, became the Clinical Lead for the Sussex Kidney Unit in 2003, then a divisional chief at the trust from 2008-2014 (Specialised Services division, then the Medicine division). Lawrence's undergraduate training was at Bristol, followed by early post-graduate medical training in Bristol and Bath, then renal specialty training as registrar then senior registrar in London at St Marys, Charing Cross and Hammersmith hospitals. He also undertook kidney transplant-related research during his training period.



Lawrence was an elected member of the Renal Association Executive Committee and Clinical Affairs Board from 2004-8. He developed a keen interest and involvement in the development of integrated clinical guidelines, relating to chronic kidney disease, including the following formal roles: Nephrologist on the NICE CKD Guidelines Development Group (2006-8); co-author of the joint Renal Association/British Association of Urological Surgeons guidelines for the investigation and management of non-visible haematuria; and Clinical Lead for the national CKD 18 week pathway (2008).

Since 2013 Lawrence has chaired the South East Clinical Senate from the time it came in to being, and has focussed on ensuring a full range and balance of clinical and patient expertise is made available to the health systems within Kent, Surrey and Sussex in order to provide high quality and independent strategic clinical reviews and advice on important healthcare-related themes and developments.

Key note address: Place based and integrated care: a national overview

Richard Murray

Director of Policy, The Kings Fund

Richard Murray joined The King's Fund as Director of Policy in January 2014.

He initially trained as an economist and spent five years in academia before joining the Department of Health as an economic adviser. Following this he spent a period of four years as a health care specialist at McKinsey & Co.

Richard returned to the Department of Health in 2003 where he undertook a number of roles including Senior Economic Adviser, Director of Strategy, Director of Financial Planning and Chief Analyst, and finally Director of Finance, Quality, Strategy and Analysis. In 2013 he moved to NHS England as Chief Analyst before leaving to join The King's Fund.



New models of care in the South: an overview and update

Jane McVea

Senior Strategic Account Manager (London and South), New Care Models Programme

Jane is a registered pharmacist with over 35 years' experience working in the NHS. During that time she has worked at a senior level as a pharmacist in roles spanning acute, community and mental health and primary care. While maintaining her clinical practice Jane developed a career in quality improvement both in provider and commissioning organisations. Most recently Jane was the Director of Quality for the Clinical Commissioning Groups in Buckinghamshire.

Jane holds a Master's Degree in Business Administration along with a number of post graduate clinical qualifications.



Lessons from a developing integrated care organisation vanguard. South Devon and Torbay, The 'JoinedUp' Integrated Care Organisation

Caroline Taylor

Director of Adult Services, Torbay Council, Devon

The role of Director of Adult Services encompasses commissioning adult social care via an integrated model provided by the NHS trust, as well as specific housing and support solutions to improve independence and quality of life for vulnerable adults. Torbay and South Devon are a pioneer area for the further development of integrated health and social care, and to find new solutions to some of the challenges faced by local communities for older people's quality care and enabling personal choice and supporting vulnerable people.



Interim Chief Operations Officer/ Director of Adult Services at Torbay Council August 12 to August 13

The role encompasses accountabilities of Head of Paid Service and traditional Chief Executive duties with the commissioning of adult social care. Torbay has had an integrated model of service delivery within a structural integration with the NHS for some years. This has brought about good local performance and a 'joined up' approach to supporting communities and individuals. The Council and NHS partners are now negotiating how that vision of delivery needs to evolve in the new context of public sector reforms.

Deputy Chief Executive/ Commissioner for Communities and Governance

Torbay developed an innovative model of commissioning of services with over 60% of new budget commissioned to arm's length agencies, including joint ventures, solely owned arm's length companies and strategic relations with voluntary sector trusts. Role included leading on communities, transformation, governance, partnerships and performance improvement for the council.

Deputy Chief Executive/Commissioner Corporate Support at Torbay Council

Previously, Director of Communications and Customer Services, Torbay Council, 2006+

Previous Senior Jobs/Professional Interests

Head of Customer Relations, Kirklees Metropolitan Council, 1998+ (professional lead for communications, customer experience)

Member of ADASS (Association of Directors of Adult Social Services)

Senior roles in regional organisations in Yorkshire and Humberside, Newcastle upon Tyne, London and Manchester.

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The 'sustainability' in sustainability and transformation plans

Caroline Jessel

Lead for Clinical Transformation, Outcomes, Sustainability and Health, South Region, NHS England (South)

Dr Caroline Jessel is the NHS England Lead for the South Regional Sustainability and Health Network. She has been a GP for 30 years in Kent and has always had a strong interest in the relationship between the environment and health. She works for NHS England South (South East) as Lead for Clinical Transformation and Outcomes. In this role



she is responsible for facilitating NHS organisations in Kent Surrey and Sussex to develop safe, sustainable and effective services which are designed to meet present and future needs. She is a member of the Kent Surrey and Sussex Clinical Senate Council and supports the Strategic Clinical Networks in the region. She is co-chair of the Kent Nature Partnership and a Trustee of Kent Wildlife Trust. She is very interested in the challenges of creatively addressing root causes of both physical and mental health difficulties.

As a mother and now a grandmother of six she has always enjoyed being with children and has a strong interest in children's health and wellbeing.

She is the chair and founder of a charity in Kent, Dandelion Time, www.dandeliontime.org.uk which has an innovative approach to helping children with emotional and behavioural difficulties, making therapeutic use of the natural environment.

Digital and new technology enabling integrated working

Cathy Francis

Regional Director, Digital Technology and Information, NHS England (South)

Cathy joined NHS England in November 2015. She has spent most of her career in central Government where she led on a range of social and economic policy initiatives, including neighbourhood renewal and devolution. She has worked in a range of Departments including the Cabinet Office, Department for Work and Pension and the Department for Communities and Local Government. In 2013 she joined Barclays Bank on secondment as a Director and led the development of a digital strategy focused on making it easier for staff to get the job done.



Specialised commissioning in relation to sustainability and transformation planning

Vaughan Lewis

Clinical Director Specialised Commissioning, NHS England (South)

Vaughan trained in the South West of England and Australia was appointed as a Consultant Paediatrician at Exeter in 2002.

He has held a number of clinical management roles including joint Medical Director at the Royal Devon and Exeter NHS Foundation Trust and inaugural chair of the South West Clinical Senate.

In June 2015 he commenced his current role as Clinical Director of NHS South Specialist Commissioning and leads the regional work on strategic transformation of specialist services.

He is a member of the national Women and Children's Programme of Care Board and is the clinical representative on the NHS England High Cost Device project.



Devolution – opportunities and implications for health and social care systems

Devolution in Kent

Roger Gough

County Councillor and Chair Kent Health and Wellbeing Board

Roger Gough has chaired the Kent Health and Wellbeing Board since it was established in shadow form in September 2011. He is Kent County Council's Cabinet Member for Education and Health Reform, has served in a variety of Cabinet roles since 2006, and has served as the Conservative Member for Darent Valley since 2005.

He worked in investment banking for sixteen years, including three living and working in Japan. He has written widely on policy issues, and is the author of two books.



Devolution – opportunities and implications for health and social care systems

Devolution in Surrey and Sussex

Helyn Clack

County Councillor and Co-Chair Surrey Health and Wellbeing Board

As Surrey County Council's Cabinet member for Wellbeing and Health, Helyn is the co-chair of the Surrey Health and Wellbeing Board. She has also been the Cabinet Member for Community Services, Magna Carta 800th Anniversary and the 2012 Olympic Games, Cabinet Member for Change and Efficiency and Executive Member for Communities and Executive Member for Highways and Transport. She has also served as Chair of the Change and Efficiency Scrutiny Committee, was Vice Chair of the County's Planning and Regulatory Committee, a member of the Select Committees for Adult Social Care, and the Health Scrutiny Committee. Elected for the first time in 2001 as County Councillor for Dorking Rural Division, she has also been a school governor in Charlwood and served on the local Parochial Church Council. Additionally, she was secretary to the Charlwood Society and for many years has helped to support an annual youth scheme in Charlwood.

